



PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

UMTSHEZI MUNICIPALITY

AS REPRESENTED BY THE ACTING MUNICIPAL
MANAGER:

ELPHAS HLULA DLADLA

AND

MAQHINGA JOHANNES ZULU

FOR THE FINANCIAL YEAR

01 JULY 2015 – 30 JUNE 2016

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PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN

UMTSHEZI MUNICIPALITY

Herein represented by **EH Dladla**, in his duly authorized capacity as **Acting Municipal Manager** of **UMTSHEZI MUNICIPALITY**

AND

Hereinafter referred to as **MJ Zulu** in his capacity as duly appointed as **Chief Financial Officer** of Umtshezi Municipality for the period

01 July 2015 to 30 June 2016.

WHERE AS

- A. The Employer has entered into an Agreement of Employment with the Employee in terms of section 57(1) (b) of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) as amended;
- B. Section 57(2) (a) (i) and (ii) of the amended Local Government: Municipal Systems Act, 2000, read with the Memorandum of Agreement of Employment concluded between the parties, requires the parties to conclude an annual Performance Agreement within sixty (60) days of assumption of duty, and renew it annually within one month after the beginning of each financial year of the municipality;
- C. The parties must ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals as defined in the municipal Integrated Development Plan; and
- D. The parties must ensure that there is compliance with Sections 57(4A), 57(4B), 57 (c) and 57(5) of the Local Government: Municipal Systems Act, 2000 as amended,

NOW THEREFORE THE PARTIES AGREE AS FOLLOWS:

1. INTERPRETATION AND DEFINITIONS

In this Agreement, unless the context indicates otherwise—

- (a) An expression, which denotes any gender, includes the other genders, a natural person
Includes an judicial person and vice versa, and the singular includes the plural and vice versa;
- (b) Clause headings are for convenience only and will not be used in its interpretation, and the following expressions bear the meanings assigned to them and cognate expressions bear corresponding meanings –

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- "Agreement"** means this Performance Agreement and all the Appendices hereto;
- "Employee"** means **Umtshezi Municipality**;
- "MFMA"** means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);
- "Municipality"** means **Umtshezi MUNICIPALITY**, established in terms of Structures Act;
- "Parties"** means the Municipality and the Employee;
- "Regulations"** means the Local Government: Performance Regulations for Municipal Managers and Managers Directly Accountable to the Municipal Manager, 2006, promulgated in the Government Gazette as Regulation Notice 805 on 1 August 2006;
- "Structures Act"** means the Local Government: Municipal Structures Act, 2000 (Act No. 117 of 1998); and
- "Systems Act"** means the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) as amended, and the Regulations promulgated in terms of the Act;

- (c) Words and expressions defined in any sub-clause, for the purpose of the clause of which that sub-clause forms part, bear the meaning assigned to such words and expressions in that sub clause; and
- (d) This agreement is governed by and construed in accordance with the laws of the Republic of South Africa.

2. PURPOSE OF THIS AGREEMENT

- The purpose of this Agreement is to –
- (a) Comply with the provisions of Section 57(1) (b), (4A), (4B), (4C) and (5) of the Systems Act as well as the Memorandum of Agreement of Employment entered into between the parties;
- (b) Communicate the Employer's performance expectations and accountabilities to the Employee, by specifying objectives and targets as defined in the IDP;
- (c) Specify accountabilities as set out in the Performance Plan, which must be in a format substantially compliant with Appendix "A";
- (d) Monitor and measure performance against set targeted outputs;
- (e) Use this Agreement and the Performance Plan as the basis for assessing the performance of the Employee and to establish whether the Employee has met the performance expectations applicable to the position; and
- (f) Appropriately reward the Employee in accordance with the Employer's performance Management policy in the event of outstanding performance.

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3. COMMENCEMENT AND DURATION

- (1) This Agreement will commence on 01 July 2015 and will remain in force until 30 June 2016, where after a new Agreement, Performance Plan and Personal Development Plan must be concluded between the parties for each of the following financial years or any portion thereof for the duration of the Agreement of Employment.
- (2) This Agreement will terminate on the termination of the Employee's employment for any reason whatsoever or when the Acting Appointment is terminated.
- (3) The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- (4) If at any time during the validity of this Agreement the work environment alters, whether as a result of government or council decisions or otherwise, to the extent that the contents of this Agreement are no longer appropriate, the contents must immediately be revised.
- (5) Any significant amendments or deviations must take cognizance of the requirements of sections 34 and 42 of the Systems Act, and regulation 4(5) of the Regulations.

4. PERFORMANCE OBJECTIVES

- (1) The Performance Plan must set out the—
 - (a) The performance objectives and targets that must be met by the Employee; and
 - (b) The time frames within which those performance objectives and targets must be met.
- (2) The performance objectives and targets reflected in the Performance Plan must—
 - (a) Be set by the Employer in consultation with the Employee;
 - (b) Be based on the Integrated Development Plan and Budget of the Employer; and
 - (c) Include key objectives, performance indicators, target dates and weightings.
- (3) It is agreed that—
 - (a) The key objectives must describe the main tasks that must be performed by the Employee;
 - (b) The key performance indicators provide the details of the evidence that must be provided to indicate that a key objective has been achieved;
 - (c) The target dates describe the timeframe in which the work must be achieved; and

- (d) The weightings indicate the relative importance of the key objectives to each other.
- (4) The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- (1) The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Municipality, and accepts that the purpose of the performance management system is to provide a comprehensive system, with specific performance standards, to assist Municipality to perform to the standards required.
- (2) The Employer must consult the Employee about the specific performance standards that are included in the performance management system that are applicable to the Employee.
- (3) The Employee undertakes to actively focus on the promotion and implementation of the Key Performance Areas, including special projects relevant to the Employee's responsibilities, within the local government framework.
- (4) The Employee must be assessed on his or her performance in terms of the performance indicators identified in the attached Performance Plan and include-
 - (a) The Key Performance Areas; and
 - (b) Core Managerial Competencies,
 With a weighting of 80:20 allocated to sub-clause (a) and (b) respectively.
- (5) The Key Performance Areas will make up 80% of the Employee's assessment score, and will contain the following areas of which all of them are compulsory and weights must be allocated to each of them according to the scale of core and functional responsibilities:

Index	National Key Performance Area	Weight
1	Municipal Financial Viability and Management	60%
2	Good Governance and Public Participation	20%

- (6) The Core Management Criteria will make up the other 20% of the Employee's assessment score
- (7) The Core Competency Requirements are deemed to be most critical for the Employee's specific job and only ten (10) of them should be selected from the list below including the compulsory CMC s as agreed to between the Employer and Employee:

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LEADING COMPETENCIES	
Strategic Direction and Leadership	<ul style="list-style-type: none"> • Impact and Influence • Institutional Performance Management • Strategic Planning and Management • Organisational Awareness
People Management	<ul style="list-style-type: none"> • Human capital Planning and Development • Diversity Management • Employee Relations Management • Negotiation and Dispute Management
Program and Project Management	<ul style="list-style-type: none"> • Program and Project Planning and Implementation • Service Delivery Management • Program and Project Monitoring and Evaluation
Financial Management	<ul style="list-style-type: none"> • Budget Planning and Execution • Financial Strategy and Delivery • Financial Reporting and Monitoring
Change Leadership	<ul style="list-style-type: none"> • Change Vision and Strategy • Process Design and Improvement • Change Impact Monitoring and Evaluation
Governance Leadership	<ul style="list-style-type: none"> • Policy Formulation • Risk and Compliance Management • Cooperative Governance
CORE COMPETENCIES	
Moral Competence	
Planning and Organising	
Analysis and Innovation	
Knowledge and Information Management	
Communication	
Results and Quality Focus	

- (8) Final Assessment scores shall be given according to each Key Performance Area either by working out a mean or by giving one final score to each KPA.
- (9) Final Assessment scores shall be awarded according to each Core Managerial Competency either by working out a mean or by giving one final score to each CMC.

6. EVALUATING PERFORMANCE

- (1) The Performance Plan, attached hereto as Appendix "A", must set out the: -
- The standards and procedures for evaluating the Employee's performance; and
 - The intervals for the evaluation of the Employee's performance
- (2) Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage during the validity of the Agreement of Employment.

- (3) Personal growth and development needs identified during any performance review discussion, as well as the actions and time frames agreed to, must be documented in a Personal Development Plan, which must be in a format substantially compliant with Appendix "B."
- (4) The Employee's performance will be measured in terms of contributions to the goals and strategies contemplated in the Employer's Integrated Development Plan.
- (5) The annual performance appraisal must involve –
- An assessment of the achievement of results as outlined in the performance plan;
 - An assessment of each Key Performance Area according to the extent to which the Specified standards or performance indicators have been met and with due regard to
 - *Ad hoc* tasks that had to be performed;
 - A rating on the five-point scale for each Key Performance Area; and
 - The use of the applicable assessment rating calculator to add the scores and
 - Calculate a final Key Performance Area score.
- (6) The Core Management Criteria must be assessed–
- According to the extent to which the specified standards have been met;
 - With an indicative rating on the five-point scale for each Criteria; and
 - By using the applicable assessment rating calculator to add the scores and calculating a final score.
- (7) An overall rating is calculated by using the applicable assessment-rating calculator, which represents the outcome of the performance appraisal, provided that the Performance assessment of the Employee will be based on the following rating scale

For both Key Performance Indicators and Core Management Criteria:

Level	Terminology	Description Rating
5	Outstanding performance	Performance far exceeds the standard expected of an Employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year
3	Fully effective	Performance fully meets the standards expected in all areas Of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA And Performance Plan.
2	Not fully effective	Performance is below the standard required for the job in key Areas. Performance meets some of the standards expected For the job. The review/assessment indicates that the employee has achieved below fully effective results against

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		more than half the key performance criteria and indicators as Specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the Job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA And Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management Efforts to encourage improvement.

(8) The performance of the Employee must be evaluated by an evaluation panel constituted In terms of regulation 27(4) (d), (e) and (f) of the Regulations.

7. SCHEDULE FOR PERFORMANCE REVIEWS

(1) The performance of each Employee in relation to his or her performance agreement must be reviewed during–

(a) July to September for the First quarter;

(b) October to December for the Second Quarter;

(c) January to March for the Third quarter

(d) April to June for the Fourth quarter,

Provided that reviews in the first and third quarter may be verbal if performance is satisfactory.

(2) The Employer must keep a record of the mid-year review and annual assessment meetings, and feedback must be based on the Employer's assessment of the Employee's performance.

(3) The Employer may amend the provisions of the Performance Plan whenever the performance management system is adopted, implemented or amended, provided that the Employee must be consulted before any such change is made.

(4) The work performance and performance review will not be confined and limited to the performance plan, any incidental work outside the performance plan shall be performed and evaluated accordingly.

8. OBLIGATIONS OF THE EMPLOYER

The Employer must–

(a) Create an enabling environment to facilitate effective performance by the Employee;

(b) Provide access to skills development and capacity building opportunities;

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- (c) Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- (d) On the request of the Employee delegate such powers reasonably required by the Employee to enable him or her to meet the performance objectives and targets established in this Agreement; and
- (e) Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him or her to meet the performance objectives and targets established in this Agreement.

9. CONSULTATION

- (1) The Employer agrees to consult the Employee timeously where the exercising of the powers will—
 - (a) Have a direct effect on the performance of any of the Employee's functions;
 - (b) Commit the Employee to implement or to give effect to a decision made by the Employer; and
 - (c) Have a substantial financial effect on the Employee.
- (2) The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in sub-clause (1) above, as soon as is practicable to enable the Employee to take any necessary action without delay

10. DISPUTE RESOLUTION



- (1) Any disputes about the nature or content of the Employee's Performance Agreement, must be mediated by –
 - The Member of the Executive Council responsible for local government in the province, in the case of the Municipal Manager, or any other person Appointed by the said Member of the Executive Council; and
 - The Mayor, in the case of Managers directly accountable to the Municipal
- (2) Manager, within thirty days of receipt of a formal dispute from the Employee. An disputes about the outcome of the Employee's performance evaluation, must be mediated by–
 - The Member of the Executive Council for local government in the province, or any other person appointed by the MEC, in the case of the Municipal Manager; and
 - A Municipal Councilor, in the case of Managers directly accountable to the Municipal Manager, provided that such a Councilor was not part of the evaluation panel contemplated in regulation 27(4) (e) of the Regulations, within thirty days of receipt of a formal dispute from the Employee.
- (3) The decision of the Mediator contemplated in sub-clauses (1) and (2) will be final and binding on both parties.

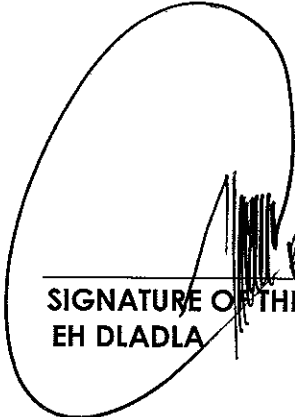
11. GENERAL

- (1) The Employer must make the contents of this Agreement and the outcome of any review Conducted in terms of the Performance Plan available to the public as contemplated in section 46 of the Systems Act.
- (2) Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his or her Agreement of Employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- (3) The performance assessment results of the Municipal Manager must be submitted to the Member of the Executive Council responsible for local government in Kwa-Zulu Natal as well as the National Minister responsible for local government, within fourteen days after the conclusion of the assessment.
- (4) The employee is required to complete the Financial Disclosure Form as per Item 5 of the Code of Conduct for municipal staff members which is attached to this agreement as Appendix "C".

SIGNED at ESTCOURT on this 24 day **July** of **2015**


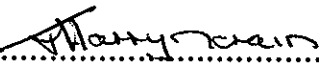
AS WITNESSES:

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SIGNATURE OF THE EMPLOYER REPRESENTATIVE
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AS WITNESSES:

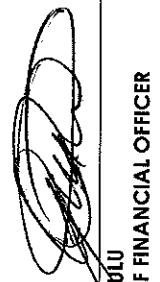
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SIGNATURE OF THE EMPLOYEE
MJ ZULU

PERFORMANCE PLAN OF THE CHIEF FINANCIAL OFFICER: MR MJ ZULU FOR THE FINANCIAL YEAR 2015/2016

KPA REF	KPA	OBJ REF	STRATEGIC OBJECTIVE/ OUTPUT	STRATEGIES	STR REF	RESPONSIBLE OFFICIAL	2014/2015		2015/2016 FY		2014/2015						
							ANNUAL TARGETS	ANNUAL TARGETS	ANNUAL TARGETS	DEMAND	BASELINE	BACKLOG	Q1	Q2	Q3	Q4	ACTUAL SCORE
E	Financial Viability and Financial Management	E1	To Improve budget implementation in the municipality	Optimize the expenditure of capital budget Optimize the expenditure of operational budget Optimize revenue of operational budget Optimize actual service charges and property rates revenue Improvement of Annual Financial Statement Updating of asset register	E1.1 E1.2 E1.3 E1.4 E1.5 E1.7	Director: CFO CFO CFO CFO CFO CFO	100%	100%	100%	100%	0	0	25%	50%	75%	100%	
							Percentage Capital expenditure budget implementation (actual capital expenditure/budget capital expenditure x100)	Percentage operational expenditure budget implementation (actual operational expenditure/budget operational expenditure x100)	Percentage operating revenue budget implementation (actual operating expenditure/budget operating revenue x100)	Percentage service charges and property rates revenue budget implementation (actual service charges and property rates revenue/budget service charges and property rates revenue x100)	Unqualified with matters of emphasis	Unqualified with matters of emphasis	Unqualified with matters of emphasis	Unqualified with matters of emphasis	Unqualified with matters of emphasis	Unqualified with matters of emphasis	
							31-Oct-14	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	31-Oct-15	
							0	0	0	0	0	0	0	0	0	0	0
							0	0	0	0	0	0	0	0	0	0	0
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 MR MJ ZULU
 CHIEF FINANCIAL OFFICER

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 ACTING MUNICIPAL MANAGER

**PERSONAL DEVELOPMENT PLAN OF:
MR MAQHINGA JOHANNES ZULU
CHIEF FINANCIAL OFFICER**

01 July 2015 - 30 June 2016

Skills / Performance Gap <i>(in order of priority)</i>	Suggested mode of delivery	Suggested Time Frames
Municipal Management Finance Programme (MFMP)	Lectures	2015/2016
Executive Leadership Management Development Programme (ELMDP)	Lectures	2015/2016

SIGNATURE:



M.J. ZULU
CFO